THE ORGANIZATION OF INTERNATIONAL EVENTS
CREATING A STRONG HALLMARK
OUR GOAL IS A PERFECT FINAL
HOW CAN ISSF HELP US?
ADVERSGAME & VIRTUAL REALITY

1- Good morning everybody,

I'm Ivan Carella, President of Concaverde Shooting Range in Lonato del Garda.

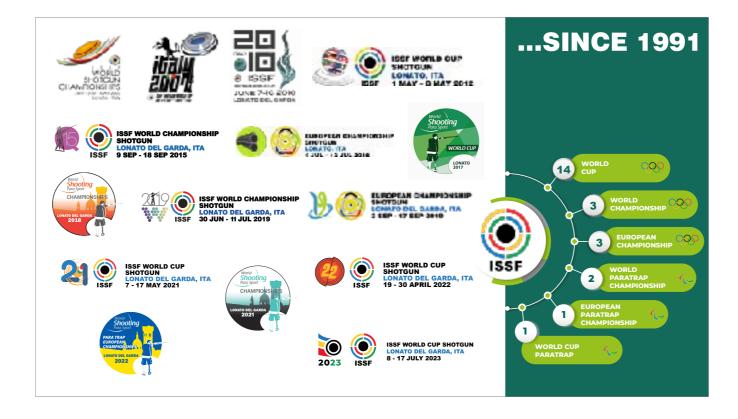
Thanks for the opportunity of being here with You, for the first time in front of this audience that is the beating core of Our International Federation. I'd like to show how today Concaverde is dealing with some themes I really care about, with the aim of having a confrontation with You and getting Your feedback about, so as to improve what we already do now, with a lot of passion, trying to contribute at our very best to the Shotgun World that we all love. Well.. All of this starting from THE ORGANIZATION OF INTERNATIONAL EVENTS ;

Continuing with the need of CREATING A STRONG HALLMARK, which is intended to become through the time a real LOVEMARK;

Coming to highlight the importance of achieving A PERFECT FINAL ;

Trusting in the fundamental help of Our ISSF, mentioning also the new tools we have available to involve and fascinate new Athletes; And ending

if we'll have time with an anticipation of adversgames, and virtual reality.



2 - SINCE 1991 FITAV & CONCAVERDE have organized all these competitions : ....



3 - and IN 2024 thanks to ISSF, ESC and Italian Federation that again trusted and relied on us we will be once again the stage of 2 of the MAJOR INTERNATIONAL COMPETITIONS : in May we will host the EUROPEAN CHAMPIONSHIP and, in JUNE, the 4TH stage of the ISSF WORLD CUP SHOTGUN



4 - STARTING FROM approximately ONE YEAR BEFORE THE FORESEEN DATE, the PRELIMINARY SCHEDULE should be defined together with the International Federation, verifying the selected period and checking the availability of the accomodation for Athletes, Juries and Staff. It's very advisable to elaborate the calendar basing on the possibilities that TV can ensure in that period, and to stick to this availability in order to have the very best TV spaces & solutions for our broadcastings. ONCE THE FINAL CALENDAR is decided : it's fundamental the TIMELY and DIRECT CONTACT WITH MEDIA to check about the available spaces in their scheduling

and to plan the LIVE TV BROADCASTINGS.



#### 5 - At least 8 MONTHS BEFORE THE EVENT STARTING DATE :

It's essential to inform the potential SECTORIAL SPONSORS about the presence of the competition held, as well as the INSTITUTIONS, asking for any eventual support. The involvement of LOCAL STAKEholders, REGIONAL and LOCAL INSTITUTIONS, is fundamental, including thematic conferences

in the calendar of events, and taking action to obtain full synergy with the POLITICAL INSTITUTIONS,

in order to get their maximum logistic & effective support, and the proper local involvement and visibility.

INSTITUTIONS can represent a consistent support to the Organizing Committees, both to FINANCIAL LEVEL and to COMMUNICATIVE LEVEL.

It's one of our duties TO RAISE awareness OF SUPPORT from their side, highlighting how the ORGANIZATION of this kind of events might be an important driver for the LOCAL ECONOMY in terms of DIRECT VALUE (participation expenses, travels, overnights and other services) and INDIRECT VALUE (expenses by Organizers and by all the Companies that have profited of the direct effects related to Visitors' expenses), and also of the WHOLE CHAIN VALUE that represents the LOCAL FINANCIAL REALITY of the area holding the event.



6 - Before elaborating the General Information, it's central to check first about all the features necessary to issue that document

(For instance : Hotels final agreements, TrAvel requirements, Airport assl'stance, Transports services, Deadlines for providing to the O.C. the various forms and registrations, Training modalities, Technical Meeting dates, Opening Ceremony plan, Competition timing plan and modalities, useful contacts etc..) And then, finally PROCESSING THE GENERAL INFORMATION FILE, including in it all the useful details for ensuring a CLEAR AND COMPLETE SERVICE to all the NATIONAL FEDERATIONS.



7 - 4 MONTHS BEFORE THE EVENT STARTING DATE :

Essential is also the active RESEARCH OF SPONSORS [sector-specific and external ones]

and the verification of the actual readiness of INSTITUTIONS to give their contribution to get to a BREIK-IVEN POINT that ensures ECONOMIC VIABILITY to the event.

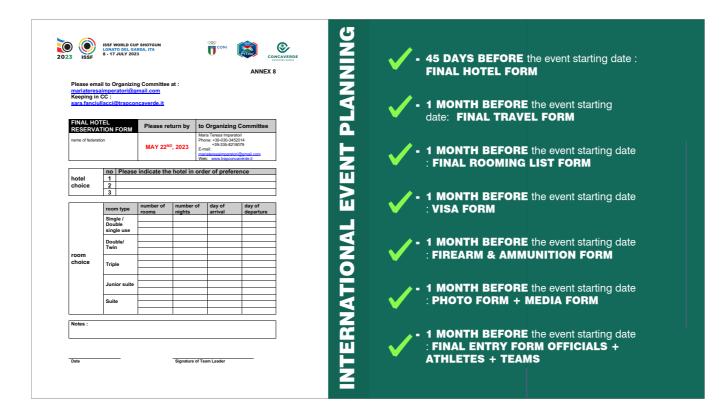
Indeed, the important ECONOMICS IMPACTS should not be confused with the NET FINANCIAL BENEFITS,

since that the event itself can generate a HIGH TOURIST RATE, with an increase of expense from visitors' side,

but at the same time, can also cause LOWER REVENUES if compared to the costs needed to host it.



8 - I don't know about the other O.C. realities, but at least in Lonato till today we've been able to reach the target thanks to the SUPPORT we received from Italian Shotgun Federation and from the INSTITUTIONS which stands at around the 30% of the TOTAL INCOME.
To close as early as possible the AGREEMENTS OF SPONSORSHIP is really crucial in order to define the various BUDGETS to address to :
OPENING CEREMONIES, ANY EXTRA SERVICES for Athletes and Guests, WELCOME PACKAGE for the Athletes, GALA DINNERS etc..
All of this is not strictly necessary for the competition, but for sure it highly contributes to make the event UNIQUE and UNFORGETTABLE.



9 - For a perfect organization, and in sight of ensuring the possibility to SOLVE ANY EVENTUAL ISSUE, the Organizing Committee has to receive ON TIME the FORMS from the Federations that subscribed the registration, forms that will be sent along with the General Information file. This means :

AT LEAST 45 DAYS BEFORE THE ARRIVAL DATE = the HOTEL FORM

AT LEAST 30 DAYS BEFORE = the forms about TRAVEL, the FINAL ROOMING LIST, VISA, FIREARM & AMMUNITION, PHOTO & MEDIA, FINAL ENTRY for Athletes and Officials.



10 - As we can also see in many other sports, the organization of international competitions is undoubtedly VERY EXPENSIVE,

and therefore possible where the country's institutions provide an adequate financial support.

To achieve and ensure the sustainability of the event it becomes mandatory now more than ever to find new SYNERGIES and to study more efficient marketing. In any case, I believe that, as to guarantee a CONCRETE FUTURE for the movement

and in view of growing NEW ATHLETES and forging NEW TALENTS, we must invest to make sports facilities more attractive and lively 365 days a year All of this to say that it's absolutely necessary to make the organization of international events a profitable business.

## CREATING HALLMARKS THE IMPORTANCE OF THE STANDARDIZATION IN THE COMMUNICATION

11 - I'd like to share with you some of my considerations and thoughts about some of the main aspects related to the International Events, which might be apparently trivial, but are actually basics from my point of view,
to give a SOLID IDENTITY and an IMMEDIATE RECOGNITION to all the ISSF Competitions,
not only for the INSIDERS, but above all for the AUDIENCE that we want to attract
and we definitely need to bring closer to our World.
Those may be apparently banal considerations, but all of this could be valuable for helping us to create The STRONG IDENTITY that our Sport really needs, in sight of making it more attractive to the INVESTORS,
and NOT only FROM OUR SECTOR.



12 - I'm talking about a TV CONCEPT, but also to a SOCIAL MEDIA CONCEPT. To give an example, we can see how in other Sports the RECOGNITION is much more CLEAR and immediate, Simply using the same background color or the same logos insertion scheme,



13 - From my point of view, it would be advisable and ideal to assign A SPECIFIC BACKGROUND COLOR to each EVENT TYPOLOGY to set as background color for billboards and event's graphics.

For example:

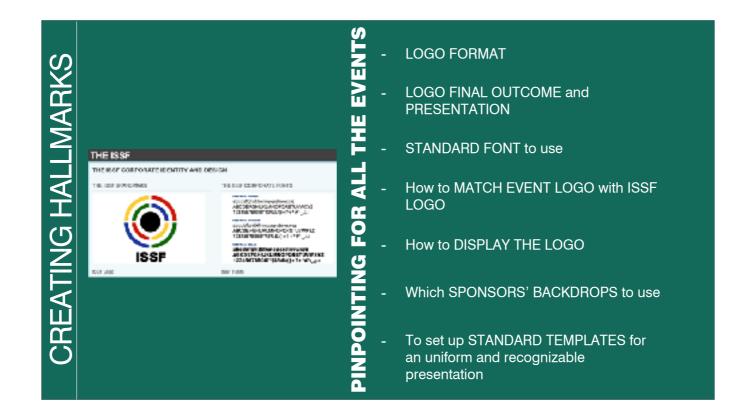
for WORLD CUP we could use ROYAL BLUE;

for WORLD CHAMPIONSHIP we could use PURPLE ;

for CONTINENTAL CHAMPIONSHIPS the COLOR of the OLYMPIC CIRCLE that represents that very Continent.

And again, for WORLD CUP JUNIOR we could use ORANGE.

Of course, the background should be then enriched with some elements that recall the official event logo.



14 - Much of the above is already mentioned in the ISSF GUIDELINES, but probably this should be better followed by the O.C.s and even more supervised by the ISSF. All the LOGOS really need to have the SAME FONT and the SAME STANDARDIZED DIMENSIONS and SIZES.

Even the LOGO FORMAT has to be standardized, FOR ALL THE ISSF COMPETITIONS.

Important is also to care about the RIGHT FONT to use, about how to MATCH the EVENT LOGO with the ISSF BRAND.

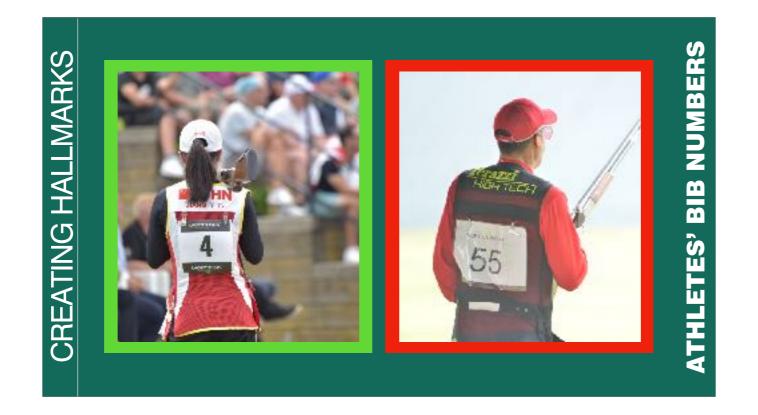
I think it would be indeed necessary to create a BRAND-BOOK to submit to all the O.Cs, in which to insert all the informations about it, to always have, everywhere, the same result for the graphics where the ISSF brand is represented, in sight of creating an UNIFORMITY IN OUR COMMUNICATION.

66



15 - About SPONSORS' LOGOS :

during the last editions of the International Competitions in Lonato, we used them in MONOCHROME mode, which has been very appreciated by the Partner Companies.



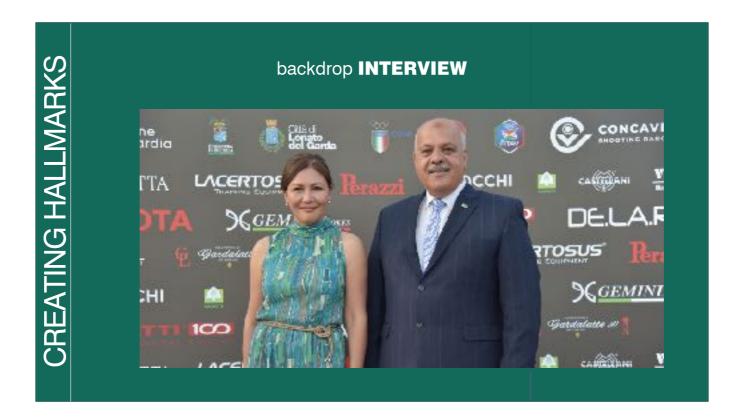
16 - About ATHLETES' BIB NBRS.

It would be nice for all the O.C.s to set a pre-settled format, specifically shaped TO OFFER the best VISIBILITY TO THE SPONSORS, especially during the Finals through TV broadcastings.

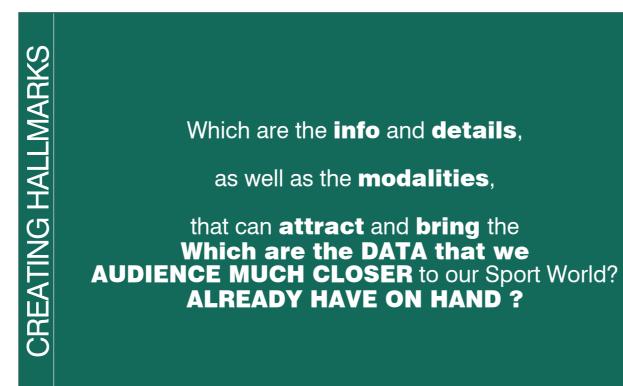
And I think we all agree on the fact of NOT USING PAPER BIB !! It gives a very cheap and messy effect!!



17 - This could be the RIGHT SIZE of Bib, of which measures consider the DISTANCE OF THE STANDARD HANGERS on the SHOOTING VEST, and also the good proportion to see on the tiniest bodies.



18 - A special attention has to be dedicated to the section reserved to the atlhetes' INTERVIEWS, creating a space to be TV ACCESSIBLE and USABLE.



19 - ABOUT THE SPONSORS :

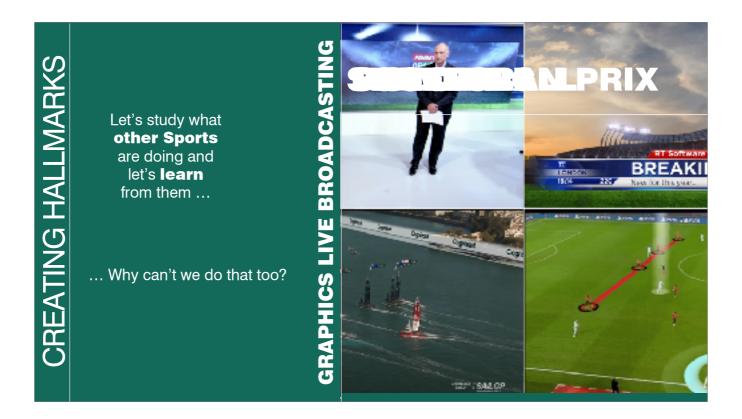
ABOVE ALL the ones that are not sectorial, Sponsors are generally INTERESTED ONLY IF THERE IS TV VISIBILITY,

by which they can reach a new category of clients.

The QUESTION that all together we HAVE TO ASK ourselves, if we really WANT TO LOOK FOR AN EVOLUTION is :

Which are the information and details, as well as the modalities, that can attract and bring the AUDIENCE MUCH CLOSER to our Sport World?

And AGAIN, which are the DATA that we ALREADY HAVE ON HAND?



20 - As it happens in all TV Productions of the major Sports (like Football, Races, MotoGp, Sailing, Golf..)

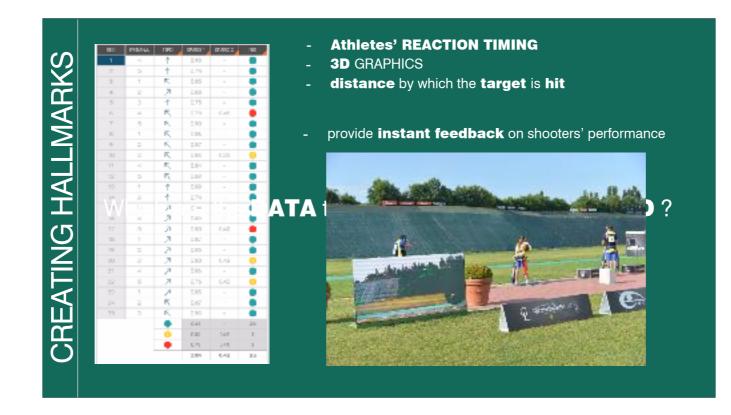
I consider essential to find a FORMAT OF GRAPHICS LIVE BROADCASTING to add MORE DETAILS during the FINALS, in order to enhance) the commentaries by exploiting the EXISTING TECHNOLOGIES.

Moreover, this is in sight of catching the audience curiosity, and let the attention grow towards what is happening in real time on the field of play.

It's clear that we have first to STUDY THE WAY, to TEST THE MODALITIES and to place tv graphics IN THE PROPER

SCENE AND TIMING, but I believe that ISSF has the right PARTNERS to innovate the way of presenting our sport,

also to approach to ON-DEMAND PLATFORMS.



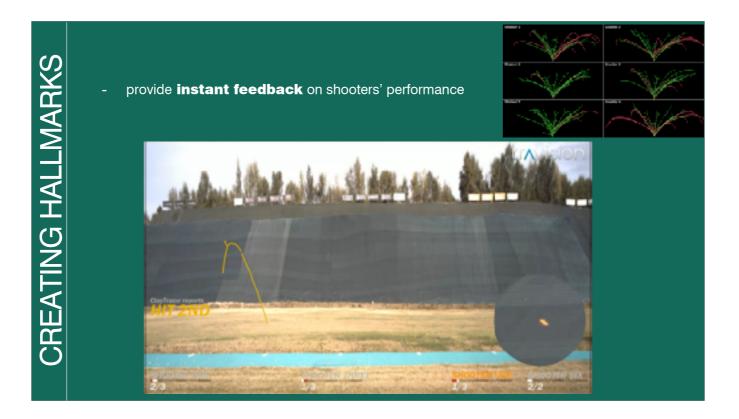
21 - Nowadays, ON OUR SHOOTING RANGES there are already A LOT OF DATA like these, coming from Shooting Data and Travision systems.

Personally, I think we can encourage their development, so that TV PRODUCER can select and insert them at the right time, indeed during the live TV broadcastings of our Finals.

Some of them are :

-DATA GRAPHICS with Athletes' REACTION TIMING

-DATA 3D GRAPHICS showing Target flight Versus Shooter's performance



22 and....

-Real time Graphics showing the trajectory of the target

At the moment PAUSA this system works on 2 of our ranges, powered by the artificial intelligence. Obviously, we have this system available on the central range, where finals are played.

Its reliability, at today's date, is around 98%, but it can be further improved.



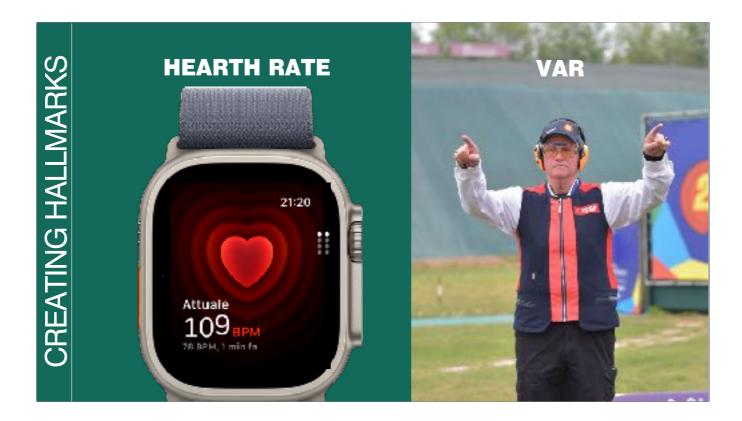
What more to add to **MAXIMIZE** 

**ENTERTAINMENT**, attention and

**INVOLVEMENT** of the **EXTERNAL AUDIENCE** 

in our Sport?

23 - What we have to add more, in order to MAXIMIZE ENTERTAINMENT, attention and INVOLVEMENT of the EXTERNAL AUDIENCE in our Sport ? 8



24 - IT could be very interesting to show the Athlete's HEART RATE for example just after missing a target, or when shooting the decisive target for winning a medal, or a world title.

And again : WHAT ABOUT VAR ?

There has been plenty of criticism regarding its usage, but in my opinion it can be an effective tool

for the spectacularization of our Sport.

Of course, it should be used not so frequently, by giving to Coaches a LIMIT.



25 - We need to show our Sport world as a CONTEMPORARY one. Maybe trivial, but necessary : DO AWAY WITH REFEREE FLAGS and replace them by DIGITAL DISPLAYS



26 - Making our Sport recognizable through the Commentator's voice as well as for the Speaker on the competition field is undoubtedly very enjoyable for the audience.

### PRE AND POST TV PRODUCTIONS

- TEMPORARY TV STUDIO directly based on the range of Finals
- LIVE INTERVIEWS during the event
- PRE-MATCH CONTENTS
- POST-MATCH CONTENTS
- SPECIAL BACKDROPS DEDICATED TO THE SPONSORS to let them be more starring and visible during the Finals and these TV Shows



27 - As it happens for football matches, and now also in some minor Sports, we could create contents focused on the

PRE & POST MATCH phases, inviting Athletes, Technicians and Coaches to introduce the Finals to the audience

[for example talking about what happened in Qualification stage, which were the main difficult faced, or the strengths of an Athlete, and so on]

We can also involve in this talks some Sector Experts, and Partner Companies, with the double aim of

making our Shooting Sport more understandable and accessible, and of making the Sponsors Companies more starring during the event and consequently more attracted in investing in it.



28 - Concerning the possibility of creating PRE & POST MATCH CONTENTS :

we have the opportunity to exploit the technologies of our existing systems, also to study the SCHEMES applied in the competition, and, by this, offering CURIOUS TECHNICAL DETAILS, or PECULIAR FEATURES OF THE ATHLETES, or the EQUIPMENT & TOOLS used by them.



29 - Using a NON-AGGRESSIVE COMMUNICATION is another way of approaching even the most skeptics, that will completely change their minds once tested the atmosphere of the range. Moreover, embodying our Sport's main values in a mascotte can enrich the communication and make us closer to the audience. It would also be nice to study some funny sketches to animate the range, for example during downtimes or change-over-times between a final and another. The image of an ISSF MASCOTTE NEXT TO THE O.C. ONE IS ESSENTIAL TO convey THE IMPORTANCE AND CENTRALITY OF THE INTERNATIONAL FEDERATION.



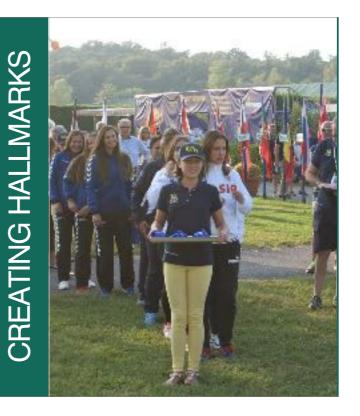
30 - It's not a secret!!! The ISSF brand has a STRONG influence on people's DESIRE OF MEMBERSHIP.

For this reason, we should create an ISSF OFFICIAL STORE to be always present on the range through its RECOGNIZABLE SHOP or CORNER, also selling merchandising products related to the competition held.

Moreover, IT would be great if those were linked to famous BRANDS like NIKE, ADIDAS etc.. This can help us in POSITIONING OUR SPORT AMONG THE HIGHEST LEVELS.

## AWARDING CEREMONY

- Clean and proper PODIUM SETTINGS
- Careful Management of NATIONAL FLAGS
- USAGE OF OFFICIAL JINGLE of the event for presenting Winners
- Professionalism of the SPEAKER announcing the medalists
- HOSTESS UNIFORM
- SENSE OF UNIFORMITY through all the ISSF CEREMONIES of the World



31 - The ceremonies, which are based on ISSF rules, performed with jingles that recall the official soundtrack of the event, and with a particular attention to the management of national flags, are really very important.

Concerning the very awarding ceremony, when the speaker announces the winners and the hostess bring the medalists to the podium the whole Staff should wear an uniform.

it conveys order, and expresses high professionalism.

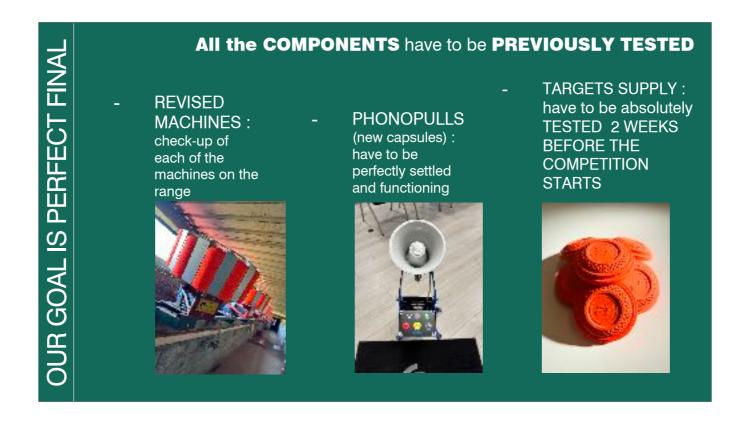
There could be more or less ELEGANT or FORMAL ways, DIGITAL or TRADITIONAL DEPENDING ON THE LOCATION, but anyhow it has to be professional.

# OUR GOAL is the PERFECT FINAL

32 - And Now let's talk about one of the main our goal.....

First of all, the MAIN GOAL for our Champions, but also for our Supporters is to carry out THE PERFECT FINAL





34 - As you can see in this slide :

About the REVISED MACHINES : any time hosting an event for which there's a TV PRODUCTION, Concaverde makes a full check to each of the machines on the range. About PHONOPULLS : they have to be perfectly settled and functioning, provided with NEW CAPSULES on. All the target supplies normal & flash ones have to be absolutely TESTED BEFORE THE COMPETITION. This is our guarantee of HIGH QUALITY OF THE SERVICE to the ATHLETES and to the FEDERATIONS hosted.



35 - In sight of achieving the perfect final, it's fundamental to pinpoint these basics :

. How to PREPARE THE RANGE TO WELCOME THE EVENT

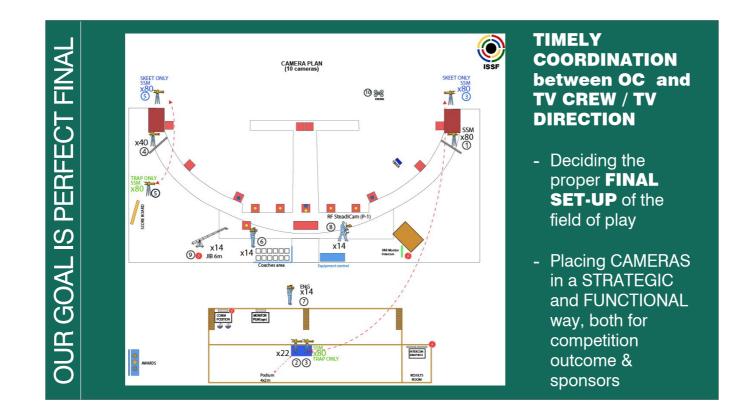
. How to CARE METICULOUSLY TO THE DETAILS : because every one of them is amplified on TV

. How to CARE ABOUT THE GREENERY

. How to guarantee the MAXIMUM CLINNESS AND ORDER on the range and all around

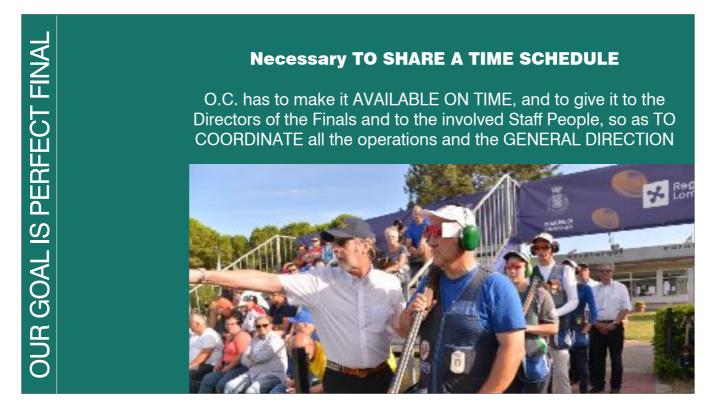
. How to CARE ABOUT THE STAFF APPE'ReL.

Details positive and above all negative ones are immediately noticeable and probably what the audience will remember about the whole event.



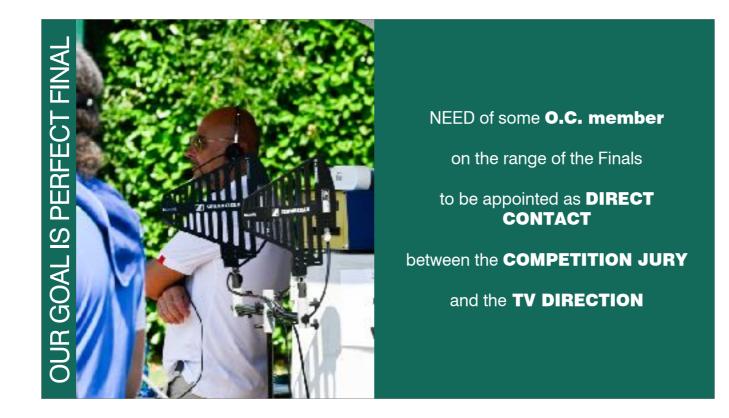
36 - The POSITIONING OF THE CAMERAS is really fundamental for the outcome of the Final, but also crucial to detect the BEST SPACES TO OFFER TO THE SPONSORS for ensuring them the perfect VISIBILITY during the broadcasting.

Moreover, it makes possible AVOIDING SOME FRAMINGS NOT ADEQUATE TO THE HIGH LEVEL OF THE PRODUCTION.



37 - Fundamental is to share the SHOW SET-LIST and its TIME-SCHEDULE with all the people working around the Final :

- . MUSIC SUPERVISOR
- . SPEAKER
- . COMMENTATORS
- . JURY and REFEREES
- . COACHES and ATHLETES
- . TV CREW and TV DIRECTION
- . HOSTESS

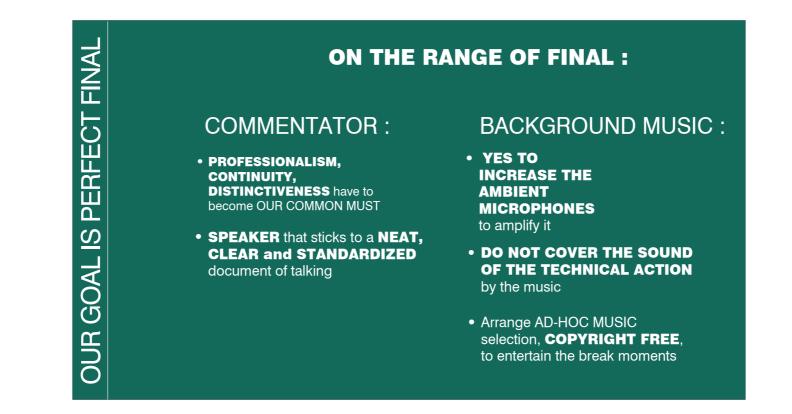


38 - As you know, Shotgun Finals can bring some unexpected situations to be managed last-minute or to be solved in no-time;

Unfortunately, many features can create such an unpleasant senario on the range.

Thus, PAUSA we need to be ready to handle all of this, in the most professional way, having the possibility to talk in real-time both with the range operators and the Tv Direction by using HEADPHONES directly connected with TV CREW.

Because of this, it's central to find someone out of the O.C. crew to be appointed as the DIRECT CONTACT between the COMPETITION JURY and the TV DIRECTION, so as to have a FULL OVERVIEW about the run of the Final, and to provide for QUICK SOLUTIONS in case of any problem.



39 - DIFFICULT BUT NOT AN IMPOSSIBLE GOAL IS TO MAKE THE STALLS FULL OF SPECTATORS.

To do that, we need to create an APPEALING SHOW.

Home-made commentary ON FIELD is NOT acceptable anymore:

because of this, we should think about a TRAINING Class for the O.C. ON-FIELD COMMENTATORs, instructing them through a standardized course about the pattern to follow, the pathos to put in, the emphasis to give during the talk

to create an own trademark, and to be well recognized for.

All of this would surely bring to a better POSITIONING of our Sport among the general Sport panorama.

According to ISSF Rules (6.19.3.7), there has to be music during finals.

About this topic, I think it's necessary to have more ambient microphones to amplify the sound of technical actions, which have not to be covered by the background music.

In my opinion, jingles or event official soundtracks (even better : ISSF soundtrack) should be used only to entertain during the break moments, and not while athletes are shooting.



40 - I think DOWN-TIMES should be managed through brief SHOWS on the range, to ease the tension of the competition and making it more enjoyable to the Audience. Basing on the upcoming ISSF Direction's decision about the MORE OR LESS FORMAL CUT to give this, it will be also possible to involve in it the MASCOTTE.



41 - Without ruining the "momentum" of the Winners, we mandatory have to focus on TV productions and communication activities

(meaning: official pictures, post-race interviews, Tv post-production contents etc..).

It's essential to have a HOSTESS TO COORDINATE the post-finals phase, leading the Winners to where the ritual photos are taken, or leading the Athletes or Coaches to the Interview Area.

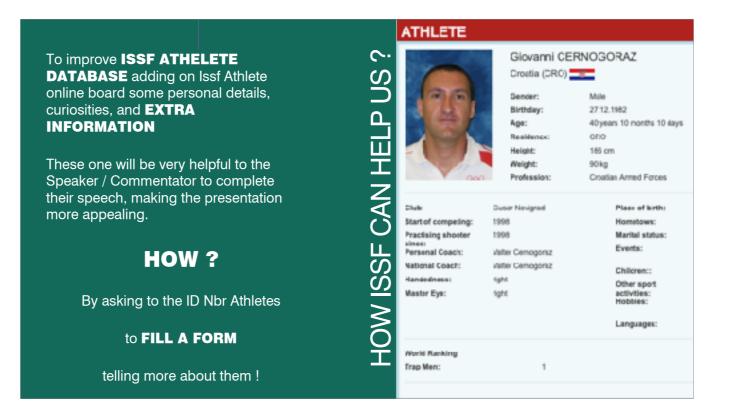
This figure could also be directly connected with the Tv Crew by headphones, facilitating the coordination in real-time and so as to manage the Tv timing needs in the best way.

## HOW ISSF CAN HELP US?

42 - IN THE latest ORGANIZING COMMITTEE REPORT, there is a crucial question that I'm really willing to answer; And now, I'd like to add my considerations at this topic, to share them with you, and to get your feedbacks about.



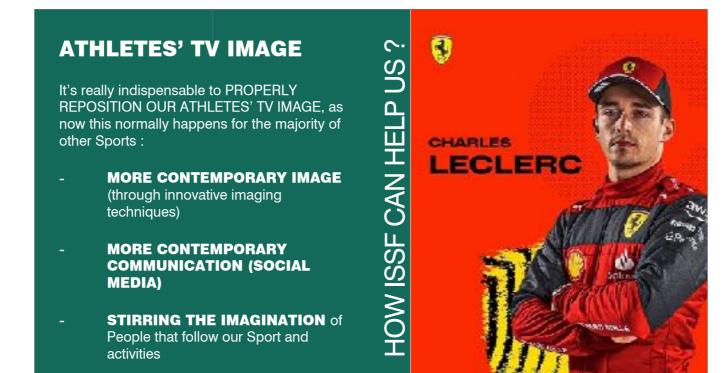
43 - ISSF support shouldn't only be intended as a financial one, but also as an INTELLIGENCE SUPPORT, that means providing data and specific analysis, to be used in sight of attracting new INVESTORS, both inside our Sport field and from the external panorama as well.



44 - Another useful support would be adding extra information about athletes to the current ISSF ATHLETE DATABASE for the Speakers and Commentators to complete their speech and make the presentation more appealing.

- HOW TO DO THIS?

ISSF could ask their Athletes to FILL A FORM with extra details regarding their SHOTGUN career, but also concerning their PERSONAL AND DAILY LIFE getting the audience more and more curious about them.



45 - It would also be useful to ask to the lssf Athletes to improve their contents and frequency on SOCIAL MEDIA, to become the next heroes & heroines of our Sport world and approach to younger generations.



## ISSF INTERNATIONAL EVENT COMMITTEE

- COMPETITION MANAGER
- MACHINE AND HARDWARE TECHNICIAN
- TV DIRECTOR
- EVENT MANAGER

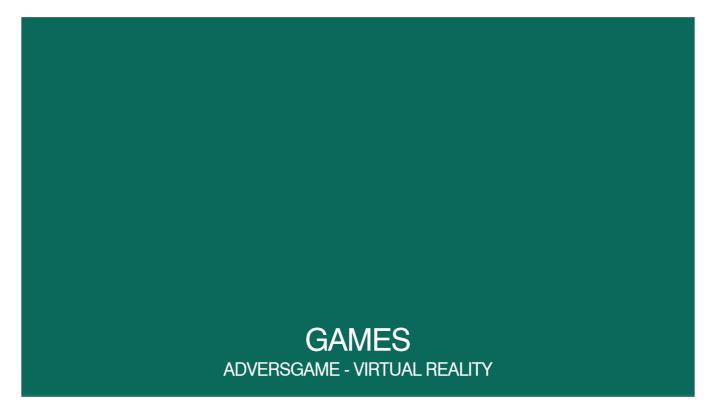
46 - Personally, I believe that creating a central "International Events Committee" can be a great help to the Local O.Cs. It should be composed by Professionals who are Experts in:

. Rules and Regulations

- . Technical issues concerning machines and hardwares
- . Positioning of cameras for TV filming
- . Experts in communications

And all of this NOT to create a control entity, BUT to bring out even more the SKILLS of each O.C.,

and to strengthen the synergy between the Committees & the ISSF, sharing any problems or doubts.



47 - They can be great tools to present the SHOOTING RANGE COMPLEX and OUR SPORT to NEWCOMERS, since it conveys :

- A REALISTIC SHOOTING RANGE VISION (regarding the facility, the ranges and their backgrounds, the range sounds, the technical action etc..)

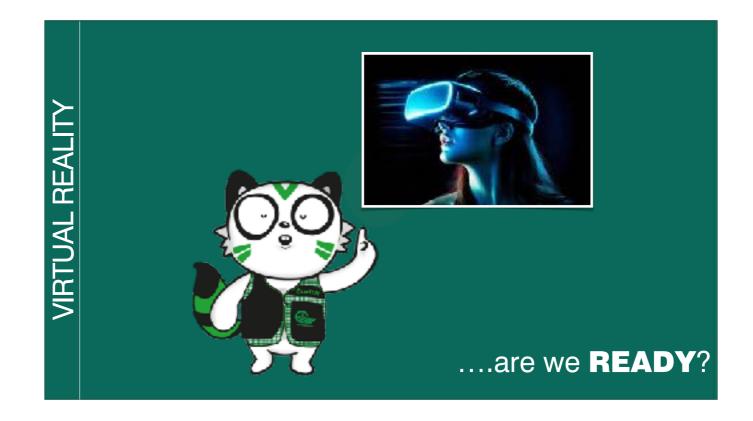
- The SENSE OF OUR SPORT, meaning the feeling with our sport tool, the rotation towards the target and the emotion of hitting it. Such devices can SUPPORT THE APPROACH TO Youth and Beginners, letting them closer to our Sport through a VIDEOGAME modality while learning through virtual sessions.



48 - Adversgame guarantee a modern way to intrigue young social media users towards shooting sports activities.

Concaverde has realised an involving adversgame that shows the range's image and our shotgun world's main basis.

Ideally, once the goal is reached, the user will be able to virtually join us on the field and experience the real thrill of breaking a clay target.

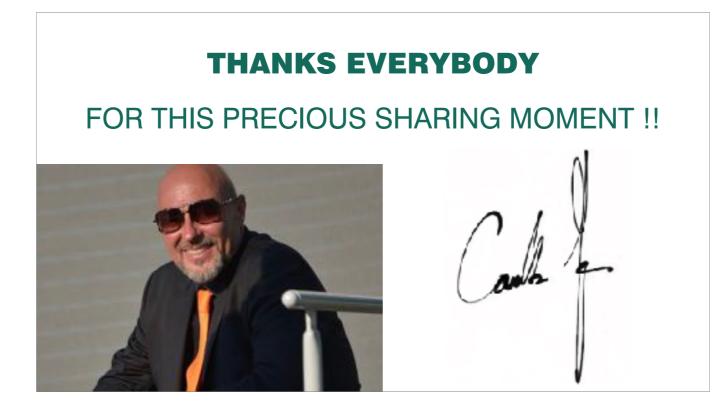


49 - Talking about VIRTUAL REALITY : Nowadays there are some very good ones, pretty close to reality, that make the participants feel like they were actually on the shooting range :

from the realistic sceneries and settings, to the realistic lights, weather and backgrounds, involving the user in the sport action by making them virtually touch and feel our sport tool and using our technical gesture towards the hitting moment.

EGAMES represent the most recent MUST HAVE, and therefore, our sport should invest in it.

In this short video, you can see what today we're creating......



50 - I hope that you have enjoyed this sharing moment, and for this precious time together I really thank you all again. The will of sharing these considerations is merely moves to the will of improving and to do this together And strong and unite towards this common aim I'm sure we can do a lot.

AGAIN, THANKS, TO ALL OF YOU !!